







## Consolidated Shipping Services L.L.C.

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#### SFP-OCTOBER 2012

## ighthouse

#### CHAIRMAN'S MESSAGE

It is really encouraging to know that our Lighthouse articles are being received well by the readers.

The "Welcome Olympics 2012" page, in the last edition, received positive feedback. We have therefore responded by dedicating another "Olympics" page, in this Lighthouse. This also means that we may keep the Olympics spirit going for a little longer time. But wouldn't it be great if we could emulate the Olympic spirit which was demonstrated by everyone taking part, including athletes, spectators, volunteers and organizers?

Events, like the Olympics, leave behind messages which are often worth pondering. The news about marathon runner Guor Marial, the man who competed in Olympics as a citizen of no country, was emotionally heartwarming. South Sudan, where Guor was born and raised, does not have International Olympics Committee recognition. Guor's story is one akin to many unfortunate heroes among the millions of displaced and wandering in this world. It was his sheer will and confidence, along with the support of fellow athletes and well wishers, which resulted in the Olympic committee allowing Gour to participate under the International Olympic

Surely this is an inspirational example of "Believing in yourself and going for it"? Equally heartening was Oscar Pistorius, the 25 year old first double-leg amputee



T S Kaladharan

to compete in athletics at the Games. Despite objections from others, he had a belief in himself and a determination which carried his vision forward. Oscar said how privileged he felt, after carrying the South African flag during the Olympic closing ceremony, seen globally by an audience of about 300 million. Sometimes during the everyday stresses of life, we forget our own dreams and visions, and we start to lose a belief in ourselves. But if we carry forward with us, the Olympic spirit shown by the athletes, we will be re-energised. By endeavoring to let ourselves be motivated by the examples of Gour and Pistorius, "Believe in yourself and the world will believe in you," we will be spurring ourselves onwards to achieving our goals.









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## 1st IELA Partnering Event

## A CHOICE OF VALUES (June 27-29 2012)





SS Homeward Bound attended it's first IELA ■ (International Exhibition Logistics Associates) Partnering Event which took place from June 27-29, 2012 in Barcelona at the world-renowned Hotel Arts, Port Olympic.

This year's IELA gathering was one of renewal and changes. Having been in discussion for many years, the gathering in Barcelona was indeed a milestone as it was their 1st open-networking event in IELA history.

For two days, attendees focused on structured and informal networking with agents from 50 countries, including IELA-members and non-members. The results were overwhelming; over 2000 meetings took place between 252 delegates from 50 countries. This confirmed the IELA Partnering Event to be the most important business platform of the industry.

The event kicked-off on Wednesday, June 27th, with a cocktail reception at the beautiful outdoor venue of the Hotel Arts. Here, IELA members and non-members had the opportunity to exchange contacts and also meet old friends.

The day after a busy atmosphere filled the meetings roomsof the Hotel Arts as on-site, people still arranged meetings to increase the effectiveness of their stay.

The partnering event continued at the BOO Beach Club where the crowd could not only enjoy the beautiful weather at the beach, but also gave this event the conclusion it deserved.

**About IELA:** 



A worldwide trade association dedicated to enhancing the professionalism of the transport logistics and freight handling segments of the exhibition industry. It has been in existence for 27 years and has more than 120 members in 47 countries.

#### A CHOICE OF VALUES:

The first IELA Partnering Event from June 27 -29, 2012 was the biggest industry event ever where members and non-members from over 50 countries and explore mutual business opportuni-

250 decision makers representing 185 companies from over 50 countries were on-site.



## Successfully Completing 1 year

## CaroTrans and Middle East NVO, The CSS Group, Mark One Year Anniversary with 40% Volume Growth

#### - Comprehensive network and best in class services provide basis for continued growth -

aroTrans, a leading global NVOCC (Non ves-■ sel operating common carrier) and ocean freight consolidator, and alliance partner The CSS Group, (Consolidated Shipping Services Group), today announced a successful first year marked by significant volume growth of 40%. The CSS Group is a full service logistics company and NVOCC headquartered in Dubai, UAE.

CaroTrans and CSS Group's scope of services include: comprehensive FCL (full container load) and LCL (less than container load) services. breakbulk, out of gauge and roro cargo handling to and from North America, Middle East, and Africa.

This partnership has expanded and strengthened CaroTrans' footprint in the Middle East to now include trade with Iraq, Pakistan, and Jordan. Caro-Trans offers weekly, direct consolidation services from multiple CFS (consolidation freight systems), 24 in total, offering secure, efficient transits throughout the U.S. Cargo moves to the Middle East and Africa from the primary gateways of Los Angeles, Houston, Charleston, New York and Chicago.

Now and looking forward, emerging markets are the long term drivers behind global trade growth. Developed

countries, such as the U.S., will see import growth slow and export trade increase. Saudi Arabia is projected to have import growth globally, over the next five years, at 6.4% and the UAE at 5.5% based on the 2012 HSBC Global Connections

"We are pleased our first year teaming up with The CSS Group delivered strong growth and market expansion. Caro-Trans strategically partners with premiere, neutral NVOs, regional leaders with strong brand recognition to ensure our global freight forwarder customers receive exceptional service and support throughout the world," said Greg Howard, CaroTrans, Global CEO.

The Chairman of CSS, Mr. T.S. Kaladharan, commented, "By joining forces with CaroTrans, we have created a winning team of like-minded professionals committed to industryleading service, resources and support. We are gratified that this alliance brings together an experienced group of

ocean freight professionals that provide superior service and logistics support for our customers."

In 2012, CaroTrans opened new offices in Seattle, Washington and Le Havre, France. CaroTrans will continue to expand its global network of direct LCL and FCL import and export services to provide simple, efficient and high value services to the global freight forwarding community.

#### **About CaroTrans**

Established in 1979, Carotrans International is one of the world's leading NVOCCs providing global LCL, less than container load, and FCL, full container load services. Through our network of offices in Asia, South America, Oceania, and the United States, along with our strong local partners, we offer a global reach that is truly unique.

Carotrans is a people driven company with dedicated, experienced and knowledgeable team members who engage

## CareTrans



customers with passion and experience on a local level.

For additional information, visit www.carotrans.com

#### **About The CSS Group**

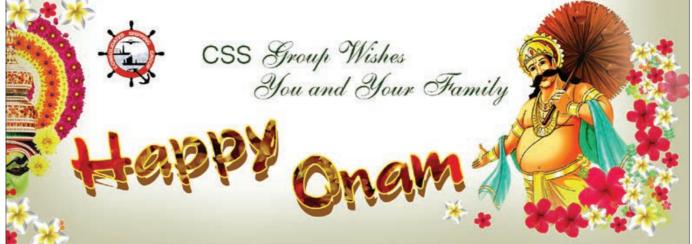
Consolidated Shipping Group is one of the fastest growing NVOCC in the region it operates. Headquartered in Dubai. United Arab Emirates. With a team consisting of over 750 experienced and dedicated professionals, across 20 offices, CSS has what it takes to meet your freight forwarding requirements, be it by sea, land or air. CSS has always adapted itself to the latest trends in the industry to offer efficient and most feasible solutions to its clients' and associates.

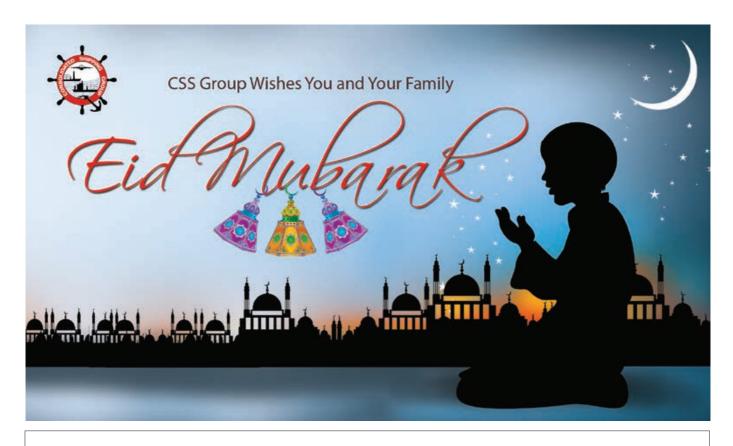
For additional information, visit www.cssgroupsite.com

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## Khalifa Port getting ready for September opening

n preparation for the September 1st operational opening of the Khalifa Port Container Terminal. Abu Dhabi Ports Company (ADPC) and Abu Dhabi Terminals (ADT) held a half-day seminar that shared the latest updates and procedures directly impacting trucking companies and clearing agents which will use the Port.

Presided over by Capt. Mohamed Al Shamisi, executive vice president, Ports' Unit, ADPC and Martijn Van de Linde, CEO, ADT, the seminar brought together representatives from ADPC, the master developer and regulator of Abu Dhabi's ports; ADT, who manage and operate the Khalifa Port Container Terminal; Abu Dhabi Customs, the Abu Dhabi Ministry of Environment and Water; Abu Dhabi Food Control Authority (ADFCA); as well as many executives representing the transportation industry.

Khalifa Port Container Terminal will be the first semiautomated one in the MENA region, and the automated procedures and seamless interaction between all stakeholders provide the trucking companies and clearing agents with optimal opportunities to help Abu Dhabi businesses gain access to the world markets.

Capt. Mohamed Al Shamisi, EVP, Ports' Unit, ADPC said: "Khalifa Port, including the Container Terminal, will not only handle the existing Abu Dhabi container business, but also serve Khalifa Industrial Zone Abu Dhabi (Kizad), and offer the industrial zone's tenants unprecedented access to global markets," and continued "This requires

carefully planned procedures that are discussed with the stakeholders before implementation. This is what ours seminar was all about, and I am very pleased to see so many companies accepted our invitation to be part of the process."

Martijn Van de Linde, CEO, Abu Dhabi Terminals (ADT) added:"We really redefine the regional ports industry with the opening of the semi-automated Khalifa Port Container Terminal. Today we had the opportunity to once again engage with the trucking companies and clearing agents that are an essential part of the logistics chain, and we look forward to also working with other sectors of the market in the months to come. Together we will make a real difference for Abu Dhabi's businesses."

The Khalifa Port Container Terminal has been designed to handle the largest container vessels currently afloat, while also delivering improved services to the trucking companies that handle the carriage to and from the port.

The Khalifa Port Container Terminal will have the capacity to handle 2.5 million TEU containers, with the potential to expand to 5 million TEUs. The port's master plan calls for an annual capacity of 15 million TEUs by 2030.

Khalifa Port will also be developed to cater for general cargo and Ro/Ro. The initial capacity will be 12 million tonnes of cargo, including 4 million tonnes at the already operational EMAL berth. By 2030 the Port is planned to handle 35 million tonnes of general cargo every year.



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## CSS PROJECTS, OIL AND ENERGY

CSS Projects, Oil and Energy division successfully carried out the movement of wash water tanks from Ras Al Khaimah to Jebel Ali. The volume of the cargo transported was 1200 CBM and the vehicle that was used for its transportation was an extended long 6 axle hydraulic trailer. Specialized staff from the division was on

site to ensure the smooth execution of the project and the client was extremely pleased with the service delivered by the CSS Projects, Oil and energy division right from inception to execution of the project.









## **BREAKBULK'S FIRST SHANGHAI CONFERENCE SETS ASIA RECORD** CSS GROUP TO EXHIBIT IN 2013!

件杂货 | 重大件 | 滚装 上海国际件杂货运输展览会

A record crowd of more than 4.000 attendees and 100 exhibitors filled the INTEX Shanghai Exposition Center and Sheraton Hongqiao for the inaugural Breakbulk China Transportation Conference and Exhibition which was held from Feb. 28-Mar. 1, 2012.

Breakbulk and project cargo transportation industry executives discussed

China's promising but challenging market during two days of Mandarin and English language panels, while customers and prospective customers -- more than 75 percent from mainland China, met with exhibitors on the INTEX exhibition floor.

Conference topics ranged from China's Breakbulk and project cargo market to transportation on the Yangtze River, trade and transportation in Mongolia and west through China to Kazakhstan.

CSS Group is pleased to announce that it will be exhibiting its first class products and services at the Breakbulk China 2013, which will be held at the INTEX Exposition Center, from March 12-15, 2013.

Please visit CSS Group at booth # K23!

#### EMPLOYEES **OF THE MONTH**

#### JUNF



Udheesh Uthaman- Operations CSLC 1 - Ocean Freight & CFS Operations given by Don Raveendran Asst. Manager.



Hari Krishnan- Airfreight Operations given by Jacob Isaac-General Manager, Baiju Sadanand - Asst. Manager -Operations

#### JULY



Abdul Hameed - Transport Department given by Sudhir R-Transport Supervisor

#### CSS WELCOMES



Ajay Krishnan

As part of its commitment to clients and agency partners alike, CSS Group endeavors to ensure that highly professional and experienced teams are always on hand to provide exceptional service worldwide. Therefore Ajay Krishnan has recently been appointed as Senior General Manager-Ocean Freight.

With over 15 years of experience in the Shipping and Logistics field Ajay brings with him a host of experience with

milestones in years of recorded profitable business growth and proven innovation that contributed positively to his previous company's growth. Previously, Ajay Krishnan was the Managing Director of the United Arab Emirates with APL, a leading global container transportation company.

When asked why he chose CSS Group, Ajay says, "CSS has over the years established a tremendous amount of industry goodwill. The brand value of the group has increased exponentially since its inception, mainly due to the stability of the senior management and the dynamism of the organization."

The only challenge that Krishnan sees himself facing is the transition from a liner to a freight forwarding logistics industry. However he believes that with a realistic approach and his passion for taking on challenges headfirst, the transition will be smooth.

Having started out in APL in 1997, as a customer service representative and since then grown to the post of Managing Director, it is clear that hard work is no stranger to Ajay Krishnan. On behalf of the entire team at CSS Group and the Senior Management we welcome him to the CSS family and wish him all the best.

#### **NEW RESPONSIBILITY**



Rajesh Arora

The CSS Group management is pleased to announce that Rajesh Arora has been promoted to Vice President- North India. In his new position, Rajesh will be overlooking the business growth of CSS India in the Northern region and will be responsible for all its operations in this region. With a rich industry experience of 18 years, Rajesh is looking at taking the North Indian operations of CSS to new heights both in imports and exports.

His proven expertise includes, handling special equipments and break bulk cargo and excellent knowledge of customs policies and tariffs along with LCL exports and imports. A great motivator and team leader, Rajesh is a G card holder as well. With a strong professional team based out of his region for CSS, Rajesh is confident that the expectations of the Management can be fulfilled with hard work. The management and staff of CSS Group wish all success to this young man.

### **PIFFA** Excellence Award

Ministry of Ports & Shipping will mobilize all resources to get land for Training Institute for Logistic Industry



The first PIFFA Excellence Award & Gala Night-2012 was celebrated with much fanfair wherein more than 1000 guests from Ports, Shipping Lines, Airlines, Terminal Operators, CFS, Banks, Insurance Companies, Bonded Carriers, Officials of Customs, ANF, and PIFFA member companies attended.

Vice Admiral Mohammed Shafi, Chairman Port Oasim Authority represented Senator Babar Khan Ghauri, Federal Minister for Ports & Shipping as Chief Guest. Karachi Port Trust and Port Qasim Authority will support the PIFFA training, logistics and supply

chain institute for the country and has also agreed to immediately start LCL transshipment hub in Pakistan. Mr. Asim Saeed Khan, Chairman Pakistan International Freight Forwarders Association in his welcome address sought support for a piece of land for construction of PIFFA Training Institute wherein vocational education will be imparted in Logistics & Supply Chain Management up to Masters' level. He also invited attention to PIFFA initiatives to build LCL Transshipment facilities at Ports to cater to the ever-growing transit needs of landlocked neighboring countries. "This will bring



much needed foreign exchange for Pakistan and generate business and employment opportunities in the country," added Asim Saeed Khan, Chairman Pakistan International Freight Forwarders Association.

Vice Admiral Mohammed Shafi, Chairman Port Qasim Authority in his address applauded the capacity building efforts being made by PIFFA and assured that PICT along with Karachi Port Trust will mobilize all its resources to get the land for construction of PIFFA Training Institute for its training and education program for the benefit of Freight Forwarding Companies and its employees, allied stakeholders and general public. This will enhance

professionalism in the industry and to meet the international standards

Later, Excellence Awards were conferred in 22 categories to various shipping lines, airline, shipping agents, stevedores etc.

The Award distribution ceremony was followed by dinner and musical program wherein well-known singers and comedians entertained the audience.

"This event provided all stakeholders of the industry, a high-profiled opportunity to interact in a relaxed and a pleasant atmosphere whilst developing fellowship and corporate relationships," said Asim Saeed Khan, Chairman Pakistan International Freight Forwarders Association.







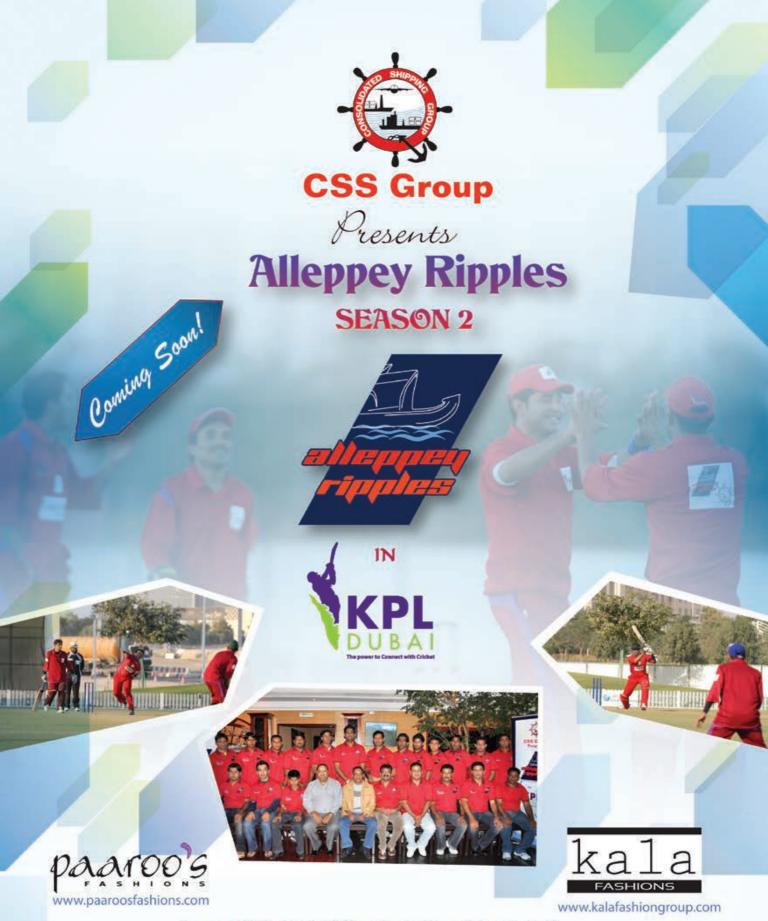
#### **QUOTABLE QUOTES**

I think a hero is an ordinary individual who finds strength to persevere and endure inspite of overwhelming obstacles

To accomplish great things, we must dream as well as act

Not knowing when the dawn will come, I open every door

- Christopher Reeves
- Anatole France
- Emily Dickinson



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## TIME with TWIN

n August there was an interactive meeting, with a difference, for senior staff of Twin Info Solutions Pvt. Ltd, based in Kochi, Kerala. Lighthouse "Kaleidoscope" contributor and renowned Media Communication coach. Dave Eager, conducted a media coaching seminar at the Twin Info Solutions office. The participants will know what "smiley balls" and "toilet paper" may stimulate when it comes to communication! But whilst everyone had fun, the message and opportunity to evaluate the importance of effective communication was appreciated by all. Twin Info provides BPO services to major shipping companies globally.



Dave with participants of media communications skills seminar

## WINNING DOUBLE

#### TIANJIN CONSOL WINS TWO AWARDS IN THE NINTH CHINESE FORWARDING INDUSTRY AWARD CEREMONY

ianjin Consol have been awarded a "Freight Forwarder North China Gold Award" & "Comprehensive Service Top Ten Freight Forwarder Award" at the Ninth Chinese Forwarding Industry Award Ceremony that was held on June 24th, 2012 in Shanghai.

The appraisal and election takes four months to complete which is different to the past several years, this year there was only one winner for each "Gold Award" in regards to VOCC, Port and Terminal, Freight Forwarder, VOCC's booking agent,

etc. Tianjin Consol won the "Freight For-



warder North China Gold Award". There are awards for Top Ten Nvocc. Port and Terminal, Freight Forwarder, Vocc's booking agent, etc., Tianjin Consol won the "Comprehensive Service Top Ten Freight Forwarder Award".

What is the most exciting and encouraging is that Tianjin Consol is the only one freight forwarding company in North China that won two awards. This is a good recognition of what Tianjin Consol has contributed to the forwarding

industry, and is truly an honor for the corporation.

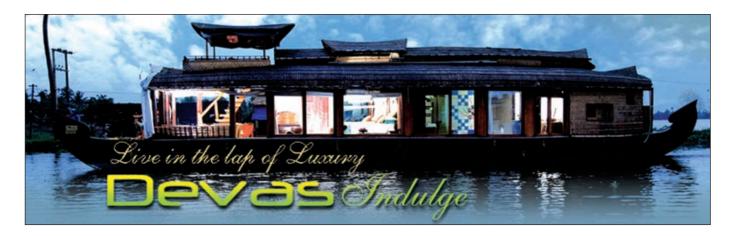
"After experiencing the happiness and excitement, we have to say thank you to all our agents and partners for your continuous assistance and support, without you, we can't achieve such great success. There is a long way ahead, we will keep working hard for bigger progress," added Emma Guo, General Manager, Tianjin Consol.



#### **About Tianjin Consol:**

As the professional freight forwarder approved by National Ministry of Foreign Trade and Economy, they are also a National Class-A forwarder and a member of Tianjin International Freight Forwarders Association as well. With over 300 staff, well-appointed computerization and communication system they have 8 domestic subsidiaries, including branches and offices, with the head office in Tianjin.

For further information, please log onto: www.tianjinconsol.com



#### **LUCKY WINNER**

As part of our continuous commitment to the freight forwarding fraternity, CSS initiated a thank you scheme over 5 years ago, whereby one lucky name out of the scores of business cards that are dropped into the raffle bowls placed at the D/O counter at the CSS Corporate Office and CSLC-1 in Jebel Ali will be rewarded with a gift.

The winner picked and rewarded for the months of July-August 2012 was Abdul Latheef of Genius Computer Trading who walked away with gift vouchers worth 200 AED from Carrefour, presented by Amith Horra, Marketing Manager, CSS Group.



## **CELEBRATING 40 YEARS OF PORT** DEVELOPMENT

This year - 2012, marks an important milestone. The journey that began at Port Rashid in the early days of the UAE has seen Dubai emerge as a major maritime, logistics and trade hub. The far - sighted vision of His Highness Sheikh Rashid Bin Saeed Al Maktoum drove the development of Port Rashid. When the Port commenced operations in 1972, it was the largest Sea Port in the Middle East - the region's first modern container terminal with 2 gantry cranes.

1 million TEU. DP World was formed in 2005 with the integration of DPA and Dubai Ports International (DPI). Today, DP World is the third largest marine terminal operator in the world, operating more than 60 terminals. Jebel Ali remains their

flagship and the inspiration for their operations around the world.

Jebel Ali Port is an important growth engine region's premier gateways for container, general cargo, cruise and ferry traffic, handling passengers and cargo with the utmost care.

It is from these humble beginnings, strong

#### "If you build it, they will come"

- HH Sheikh Rashid Bin Saeed Al Maktoum



A mere 7 years later, Jebel Ali Port opened as the largest man - made harbour in the world visible to the naked eye from space. Competitors initially, the two ports merged in 1991 to form Dubai Ports Authority (DPA), their throughput crossed



and catalyst to the economic diversification plans of the nation. With world class infrastructure, modern technology and a customer centric approach our operations

at Jebel Ali Port are geared to add value to your business and increase efficiencies to your supply chain. We pride in our roots and our terminals in the Port of Jebel Ali, Port Rashid, Hamriya Fujairah act as the

foundations and a culture of excellence which has skilled them to be able to handle more than 125 million TEU till date within the UAE.

Port Rashid is today the regional cruise hub. DP World is committed to expand the cruise terminal to be able to handle more passengers and vessels. It has also been recently confirmed that Port Rashid will become the permanent home of the Queen Elizabeth II cruise liner and a maritime museum will be developed. Their history is coming around a full circle - in the beginning they contributed to the development and economic diversification of Dubai and in enhancing the quality of life of the residents.

Courtesy of **DP WORLD** 

## **CSS Homeward Bound** RELOCATION COMPANY

(Homes and Offices) © Customs clearance and door to door service © Warehousing 👨 Transportation o Industrial packing and lashing 💿 Comprehensive insurance

Dubai Creek Customs - Customs Wharfage Warehouse B, P.O. Box: 27802, Dubai, UAE Email: info@csshomeward.com, Visit: www.csshomewardbound.com



### NURTURING TRADE, GEARED FOR GROWTH



been reduced from 2 hours to 20 minutes

rade is integral to Dubai. Dubai's strategic plan highlights Trade, Transportation and Logistics as key growth sectors! These sectors have proved to be resilient in the aftermath of the global economic crisis of 2009.

DP World UAE region continues to position Jebel Ali Port as the gateway port of choice to handle cargo destined for the Middle East, India and Africa regions. We cater to a population of over 2 billion in our wider region.

At Jebel Ali Port - Our Commitment to Nurture Trade is exhibited in our responsiveness to market needs and increasing efficiencies of your supply chain. With over 100 berths spread across 19 kilometers of quay at Jebel Ali - a truly unique polyfunctional port our Container Terminals can collectively handle 14 million TEU per annum. With a 1 million square meter area at our General Cargo Terminal we can handle Break Bulk, Bulk and RORO. Our terminal infrastructure is complemented by our logistics capabilities including Trucking, Container Freight Station, Cool and Cold Storage and a proven expertise in cargo mode conversion.

During 2011, we handled 13 million TEU, our best ever performance yet reflecting a resurging economy from the previous best at 11.8 million TEU in 2008.

At Jebel Ali Port we facilitate end to end solutions offering the trade an unparalleled network accessibility and global connectivity reducing the number of re - handlings contributing to lowering transportation costs. Our efforts have seen lower land - side inventory, reduction in carbon footprints, all bringing greater efficiencies to the supply chain.

Keeping pace with the technology, Jebel Ali Port is one of the most modern facility

"Determination, strategy and vision for the future are our real resources in the quest for excellence and success."

HH. Sheikh Mohammed bin Rashid Al Maktoum

of its kind. With Gate Automation system and paperless processing of cargo documentation, virtually, all manual transaction processes between the trade, the hauliers and the shipping lines have been automated. Automation to the extent that, since Jan 2012 DP World switched to 100 percent electronic transactions.

Our port community portal (www.dubait-rade.ae) currently provides over 800 services dealing with not only the port but also Dubai customs, Free Zone, Banks and a host of other organisations that support the supply chain industry in the region.

Our e-Gate, e-Token, RFID, e-Payment features have decreased haulier's waiting and queuing times at port and terminal gates, wherein truck turnaround time has

to 30 minutes, resulting in an average fuel saved per truck per trip of 0.87 gallons, which translates to a saving of approximately AED 23 million per annum to the transport and trade community. DP World will continue

to provide optimal infrastructure and expertise to drive innovation, cost efficient services and processes. Jebel Ali Port offers multimodal connectivity between sea, air and land. Rail connectivity to the Etihad Rail network will soon add to the current strengths of the Port

In line with market demand 5 million TEU of additional capacity will be added to our container terminals.

With this expansion, we will be capable of handling the next generation mega container liners, each of which can carry as many as 18,000 containers. Jebel Ali Port capacity will increase to 19 million TEU by 2014. Developments across DP World UAE Region also includes the modernisation of Hamriya Port and Port Rashid. Over 100,000 square metre of yard has been paved and developed and are available for lease to trade and logistics companies. 1,650 metre long fishing wharf will be created to accommodate over 190 fishing boats. These expansions are aimed at strengthening Hamriya Port's traditional shipping capabilities. Expansions at the Cruise Terminal are also in progress at Port Rashid which will enable the port to handle upto five cruise ships simultaneously.

Courtesy of DP WORLD



## Ver você no Rio

ondon Olympics concluded on the 12th August, at the Olympic stadium. ■ The event was officially known as "A Symphony of British Music". There was an estimated 750 million global audience to watch this splendid function, and finally the flag was handed over to the next hosting city of Rio De Janeiro for the 2016 Olympics. Mayor Eduardo Paes received the Olympic Flag, via Jacques Rogge, from London Mayor, Boris Johnson.

Rio de Janeiro commonly referred to simply as Rio is the capital city of the State of Rio de Janeiro, the second largest city of Brazil, and the third largest metropolitan area and agglomeration in South America, boasting approximately 6.3 million people

within the city proper, making it the 6th largest in the Americas, and 26th in the world. Rio de Janeiro has become a home of a World Heritage Site named "Rio de Janeiro: Carioca Landscapes between the Mountain and the Sea," as granted by UNESCO on 1 July 2012 in the category Cultural Landscape.

Rio de Janeiro represents the second largest GDP in the country (and 30th largest in the world in 2008), and is the headquarters of two major Brazilian companies - Petrobras and Vale, and major oil companies and telephony in Brazil, besides the largest conglomerate of media and communications companies in Latin America, the Globo Organizations.

Rio de Ianeiro is the most visited city in the southern hemisphere and is known for its natu-

ral settings, carnival celebrations, samba. beautiful beaches such as Barra da Tijuca, Copacabana, Ipanema, and Leblon. Some of the most famous landmarks in addition to the beaches include the giant statue of Christ the Redeemer atop Corcovado mountain, named one of the New Seven Wonders of the World; Sugarloaf mountain with its cable car; the Sambódromo, a permanent grandstand-lined parade avenue which is used during Carnival; and Maracana Stadium, one of the world's largest football stadiums.

#### Some facts about 2016 Olympics

- The Rio 2016 logo was designed based on four pillars: contagious energy, harmonious diversity, exuberant nature and Olympic spirit.
- The bidding process for the 2016 Summer Olympic Games was officially launched on May 16, 2007.
- Four candidate cities were chosen for the shortlist on June 4,2008: Chicago, Madrid, Rio de Janeiro, and Tokyo.
- President Obama was the first American president to make an in-person appeal for a bid city and first lady Michelle Obama had also come to lobby I.O.C. members for votes. King Juan Carlos of Spain and Prime Minister Yukio Hatoyama of Japan also came to work on behalf of Madrid and Tokyo.
- Chicago's bid leaders had worked for nearly four years and spent close to \$50 million to bring the Summer Olympics to the United States for the first time in 20 years.
- On October 9, 2009 the IOC voted to include rugby sevens and golf on the program for the Games in Rio. Mr. Antony Scanlon, executive director of International Golf Federation told that the top players, including Tiger Woods and Annika Sörenstam, would show their continued support of golf's Olympic involvement by participating in the events.
- In May 2012, the International Sailing Federation announced that windsurfing would be removed from the 2016 Olympic sailing programme and replaced by kite-



## Light - Fingered Economics



DAVE EAGER



o you know the connection between the following items:- towels, cushions, bathrobes, Christmas balls, a suit or armour, wooden ducks, clothes hangers and low energy bulbs? They all feature in the lists of items "borrowed" by hotel guests. It appears that worldwide, because of the economic problems, there's an increase in the inclination to "borrow" things which will not be missed. Everyday parlance is to call such guests, along with others who have taken to petty pilfering, as being "Light-fingered" and they exist in all walks of life whether in sports clubs and schools, shops, stores and the workplace.

A new book by Dan Ariely called "The (Honest) Truth about Dishonesty" came to conclusion that nearly everyone cheats in such ways, but usually only a little. However I am reminded of the proverbial

For want of a nail the shoe was lost. For want of a shoe the horse was lost. For want of a horse the rider was lost. For want of a rider the message was lost. For want of a message the battle was lost. For want of a battle the kingdom was lost. And all for the want of a horseshoe nail.

Although this proverb is centuries old it demonstrates how a seemingly insignificant event can grow into something dramatically disastrous. It's easy for "light-fingers" to justify that their actions. believing that pinching little things, have no consequences. In an atmosphere where others are doing the same why not say, "Everyone else is doing it...so why shouldn't I?" The adverse impact this attitude has on trust within a team, workplace, college and even one's own family is overlooked. This is why I consideration of the horseshoe nail proverb is so relevant because it prompts ones imagination to consider the logical consequences of any action. Petty pilfering an office pen might seem irrelevant, until you cannot find one to write an important note during telephone conversation. Between the time taken looking for a pen and trying to call the client back you may lose the order but who knows what you may then subsequently miss out on?

Shortly after the economic downturn started, a UK national newspaper article focused on the amount of petty pilfering that was taking place, especially in the work environment. "Light-fingered economics" was rising in popularity! It seems that four out of five people thought it was acceptable to pilfer things from work. This similar lax attitude to the value of what is yours and what is not included illegally downloading music and shoplifting. The facts also showed that the notion of honesty varies considerably from one person to another.

But is anyone or anything to blame for the apparently increasing pilfering?

Certainly an article about millionairess Britney Spears, appearing to have taken to petty pilfering, does not help. She was photographed leaving a petrol station store in Los Angeles, holding a disposable lighter; when it was pointed out that she had not paid for it. It was reported that Britney Spears seemed quite proud of herself retorting to the paparazzi: "I stole something. Oh, I'm bad. Ohhhhh!"

A completely different outcome springs to mind, told by my headmaster at my school assembly in the 1960's. He related the story of the son of a very rich father who, when it came to his final day before leaving at the age of 18, said he wished to confess that he had been petty pilfering small items for several terms. When the items were returned what had been the headmaster's response? It would have been very easy for the student to have said nothing as no one had been aware that he had been responsible for the items disappearing. The headmaster realised that the student, who was due to start at university, had put his "head on the chopping block". But the headmaster said, "You started here as a boy, and what you have done today demanded considerable courage and an acceptance of the need to go through life upholding ethics which are honest and true, not only to yourself but also to others. By returning all these items....you may hold your head high and leave our school as a MAN!" The student went on to become very successful, known as a person who was steadfastly trustwor-

So it's worth remembering that the next time you see someone who is "lightfingered" they may well be "borrowing" something which, whilst only small, ends up losing you a winning opportunity. This is why, if I ever feel the urge to participate in "light-fingered" economics, I make sure I keep my hands firmly in my own pockets! I would hate for someone to miss out simply because someone light-fingered had "borrowed" a horseshoe nail!

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Sunny Mathew

Devdatt Adivarekar

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#### General features of the software include

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- Easy online help available with each module.
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- Customizable reports
- Electronic authorization and document processing
- User/ Group level security features
- Transaction based audit trial
- Data transfer facility (EDI)
- Customizable parameters

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VESSEL	VOY	BAHRAIN	BANGKOK	BARCELONA	BREMEN	BUSAN	COCHIN	HONGKONG	KARACHI	KEELUNG	KUWAIT	NHAVA SHEVA	NEW YORK	NINGBO	PORT KLANG	ROTTERDAM	SHANGHAI	SINGAPORE	SOUTHAMPTON	XINGANG	YOKOHAMA	JEBEL ALI
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MAERSK WELLINGTON	1275	11-Sep																				14-Sep
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MAERSK WELLINGTON	1283	9-Oct																				13-Jun
Maersk Wellington	1285	15-Oct																				18-Oct
MAERSK WELLINGTON	1287	21-Oct																				24-Oct
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MSC SONIA	1237A			16-Sep																		3-Oct
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MSC PALOMA	1240A			7-Oct										$\sqcup \sqcup$								24-Oct
MSC TERESA	1241A			14-Oct																		31-Oct
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KYOTO EXPRESS	040W									7-Oct												22-Oct
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MAERSK CALIFORNIA	1275										12-Sep											14-Sep

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CAPTAIN KATTLEMAN	0160	7-Sep																						13-Sep						
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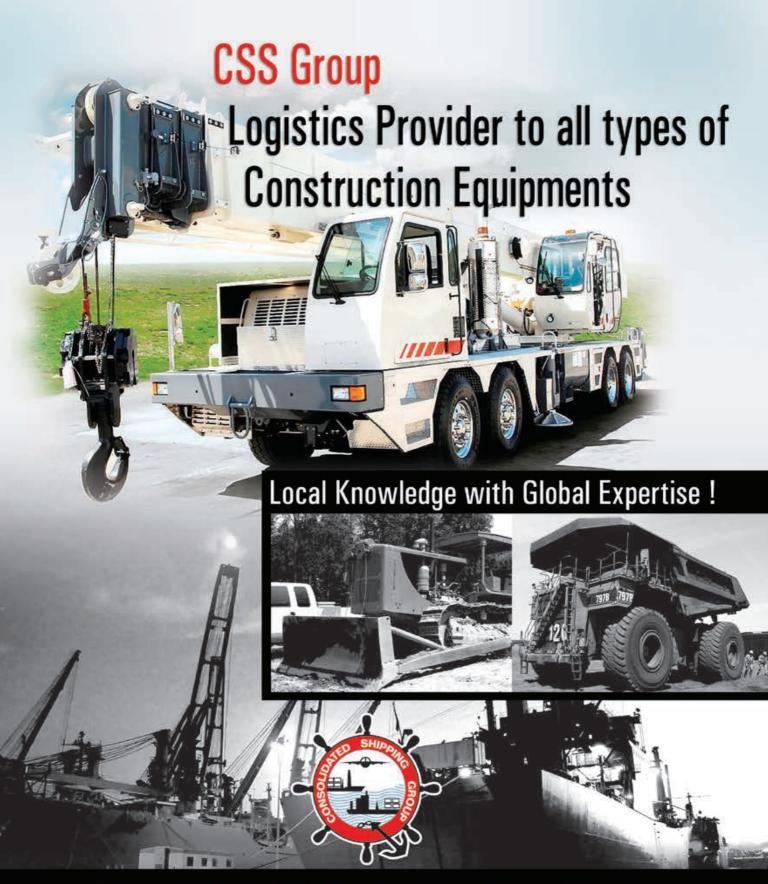
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